



CONFLUXCENTER

Conflux Center for Intercultural Dialogue and Mediation, Belgrade

**EUROPEAN ASSOCIATION OF PEACE
OPERATIONS TRAINING CENTERS
EAPTC**

SEVENTH ANNUAL MEETING

16 – 18 April 2019

Belgrade, Serbia

PROGRAM



16th APRIL, TUESDAY

11:00 Arrival of Participants and Registration - Venue: Hotel M

11:00 **CYBER LAB**
Cyber Lab will showcase different new technologies that can be applied in peacekeeping, from 3-D printers, crypto currencies, virtual reality films, augmented reality films, animated training videos, etc. All participants will have access to this section to try and experience the new technologies throughout the conference.

13:15 Participants are kindly requested to take their seats

13:30 – 15:00 **OPENING CEREMONY**

Chairperson: **Ivan Mrkić**, President of Conflux Center

Special Address: **Aleksandar Vulin**, Minister of Defence, Republic of Serbia

Speakers: **Mark Pedersen**, Chief, Integrated Training Services, UN Department of Peace Operations

Jibecke Joensson, UN-EU Partnership on Peace Operations and Crisis Management, Crisis management and Planning Directorate, European External Action Service

Tarik Ndifi, Conflict Prevention Centre, OSCE

Col. Milivoje Pajović, Chief, Peacekeeping Operations Centre, Serbian Armed Forces

15:00 – 15:30 **COFFEE BREAK**

15:30 -- 17:00 **REPORTS FROM LAST YEAR'S IAPTC AND
EAPTC MEETINGS**

Chairperson: **Miloš Strugar**, Executive Director of Conflux Center

Speakers: **Col. Helen Cooper**, Deputy Chief of the New Zealand Army
President of the International Association of Peacekeeping Training
Centres – IAPTC

**Joint presentation by the Co-hosts of the Sixth Annual Meeting of
the EAPTC in Geneva**

Annika Hilding-Norberg, Geneva Centre for Security Policy (GCSP),

Kurt Eyre, Centre for the Democratic Control of the Armed Forces
(ISSAT/DCAF),

Robert Friedel, Geneva International Centre for Humanitarian Demining
(GICHD), and

Eric Berman, Small Arms Survey

17:00 – 19:00 **IDEAS BAZAAR**

The Bazaar will provide space for the participants to present their
institutions, programmes and publications, and to interact with other
participants.

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19:00 **RECEPTION – Venue Hotel M**



17th APRIL, WEDNESDAY

09:00 – 10:30

ROLE OF EAPTC

Chairperson:

Miloš Strugar, Executive Director of Conflux Center

Speakers:

Charlotta Ahlmark, Training Manager, European Security and Defence College, European External Action Service

Annika Hilding-Norberg, Head, Peace Operations and Peacebuilding, Geneva Centre for Security Policy (GCSP)

Col. (Ret.) Jukka-Pekka Schroderus, Finish Defence Forces International Centre (FINCENT)

Silva Lauffer, Head of ENTRI Secretariat, Center for International Peace Operations (ZIF)

Brigadier General Giovanni Pietro Barbano, Commanding officer of Center of Excellence for Stability Police Units (CoESPU)

Col. Helen Cooper, Deputy Chief of the New Zealand Army President of the International Associations of Peacekeeping Training Centres – IAPTC

Ashraf Swelam, Director of Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCPA) **TBC**

10:30 – 11:00

COFFEE BREAK

11:00 – 12:30

PANEL 1: PEACEKEEPING INTELLIGENCE

While the use of the term “intelligence” in the UN peacekeeping context was seen as early as 2000 in the Report of the Panel on United Nations Peace Operations (the “Brahimi Report”), it did not result in an immediate push for its formalization. In the meantime, however, the environments in which peacekeeping missions operated became more complex, and casualties among peacekeepers remained high. It was in this context that the need for intelligence as a peacekeeping enabler became more urgent. Following a number of key developments – the first time that the Security Council explicitly requested a UN

peacekeeping mission to utilize intelligence in the implementation of its mandate (S/RES/2227 of 2015), directions indicated in the Secretary-General's report on the future of United Nations Peace Operations (A/70/357-S/2015/682), and reference to peacekeeping intelligence in the Report of the Special Committee on Peacekeeping Operations (A/71/19 of 2017) – in May 2017, the DPKO-DFS Policy on Peacekeeping Intelligence was promulgated.

Peacekeeping intelligence is a methodology to conduct intelligence that is tailored to the UN peacekeeping context, and is always conducted in a non-clandestine manner. The ultimate objectives of peacekeeping intelligence are to contribute to improving the safety and security of peacekeepers and the protection of civilians, and to enhancing situational awareness. Under these parameters, a team in DPO is implementing a project with a view to professionalizing the way intelligence is conducted in UN peacekeeping operations.

Moderator: **Julian Harston**, UN Assistant Secretary-General (Ret.), Member of the Advisory Board of Conflux Center

Keynote Speaker: **Guillaume Darmé**, Chief, Peacekeeping Intelligence Coordination Team, Department of Peace Operations, United Nations (via video link)

Panellists: **Sarah-Myriam Martin-Brule**, Associate Professor, Department of Politics and International Studies, Bishop's University, Deputy Director, Réseau de recherche sur les opérations de la paix, International Peace Institute (IPI)

Reynaud Theunens, Chief Joint Mission Analysis Centre (JMAC), United Nations Interim Force in Lebanon (UNIFIL)

Col Werner Klaffus, Commanding officer UN Training Centre, German Armed Forces

12:30 – 13:30

LUNCH

13:30 – 15:00

PANEL 2: CONFLICT ANALYSIS AND MEDIATION SKILLS TRAINING FOR PEACEKEEPERS

The nature of warfare has been undergoing profound changes with the growing number of non-state armed actors, brutal waves of organized violence, record long-term displacement, the spread of violent extremism, etc. Many of the contemporary conflicts are so intractable that it is difficult to devise ways to resolve them, or decide on steps to at least mitigate them. They are intertwined with international terrorism

and organized crime, and often take a regional or transnational dimension. They are characterized by blatant violations of International Humanitarian, Human Rights and Refugee Laws, with a devastating impact on civilians. Women and children are particularly at a heightened risk in conflict situations, and are the main victims of sexual and gender based violence, exploitation and abuse, human trafficking, forced displacement, etc.

All these factors make prevention and mediation more complex and challenging. To reach a peaceful and lasting resolution, it is no longer sufficient to negotiate a settlement only among political and military leaders. Large segments of these societies, especially women and other vulnerable groups, face challenges in having their voices heard and needs addressed. Inclusive mediation requires paying greater attention to the gender dimensions of conflict, including conflict-related sexual violence and the gendered impact of decisions around post-war reconstruction. It is also essential to encourage and support the participation of young men and women in a peace process. Effective mediation processes must therefore be inclusive and engage actors at the subnational and local levels to address communal conflicts and build peace from the ground up. Local authorities, civil society, traditional and religious leaders all have critical roles to play.

The focus of this session is to stress the need for conflict analysis and mediation skills training for peacekeepers who are engaged locally on a daily basis. They are the first to be called to address communal conflict, and their role is vital in preventing, managing or resolving conflicts at the local and subnational levels. Expectations of the local population are high, and peacekeepers need skills to respond in an effective way.

- Moderator: **Miloš Strugar**, Executive Director of Conflux Center
- Keynote Speaker: **Kirsi Joenpovi**, Mediation Support Unit, Department of Political & Peacebuilding Affairs, United Nations (via video link)
- Panellists: **Charlotta Ahlmark**, Training Manager, European Security and Defence College, European External Action Service
- Tarik Ndifi**, Conflict Prevention Centre, OSCE
- Guy Saizonou**, Deputy Chief Civil Affairs, UN Multidimensional Integrated Stabilization Mission in the Central African Republic (MINUSCA)
- Julian Harston**, UN Assistant Secretary-General (Ret.), Member of the Advisory Board of Conflux Center

15:00 – 15:30

COFFEE BREAK

15:30 – 17:00

**PANEL 3: PEACEKEEPING IN THE DIGITAL AGE:
FROM ONLINE TRAINING TO CYBER-ATTACKS**

Digital technologies have penetrated every single aspect of our lives. Including peacekeeping. They are both ‘boon and a bane’: bringing new opportunities, as well as challenges.

In focus: Online learning

An obvious example of benefits of the digital age is online learning. Peacekeepers are scattered all over the world, and gathering them in a single classroom for learning involves inconvenience, absence from work, high costs, and complex logistics. These features make online learning an obvious choice for training.

Online learning employs a wide variety of methodologies. Courses may be self-paced; or learners may move through materials following a given schedule. Learners may study individually, interacting only with the course materials; they may work together with tutors or lecturers; and they may also interact with each other, learning in groups. An interactive, group-learning approach makes collaborative learning possible, where learners and lecturers interact, and share experiences and knowledge, together building or constructing knowledge which goes beyond that contained in course materials. Tools may involve simple text reading, commenting and discussion tools, multimedia, and chat/audio/video communications, but can also be deployed through innovative approaches such as games, and on-the-go via mobile devices.

Setting up online learning requires taking into account organisational and cultural factors, human resources, technology, financial issues, and particularly methodological and didactical approaches related to learning, course design and development, teaching and learner support. Exploring good (and bad) practices of the existing models can help in better understanding how to undertake the endeavour of implementing online learning for particular needs of peace operations.

Moderator:

Vladimir Radunović, Director, E-diplomacy and Cybersecurity Programmes, DiploFoundation

Panellists:

Maša Đikanovic, Peacekeeping Training Program Unit, Division for Peace, United Nations Institute for Training and Research (UNITAR)

Anne Holohan, Associate Professor, Trinity College Dublin, Coordinator of the EU funded program Gaming for Peace - GAP (via video link)

GAP is a curriculum of soft skills delivered in a digital role playing game - a trial version of the game is available for download onto ipads, macs, or pcs, from www.gap-project.eu until April 30th

Amr Aljowaily, Ambassador of Egypt to Serbia, Senior Online Lecturer, DiploFoundation

Ramona Taheri, Deputy Director, Peace Operations Training Institute (POTI), USA

Andrej Škrinjarić, Online Programmes Coordinator, DiploFoundation

17:00 – 17:30

COFFEE BREAK

17:30 – 19:00

**PANEL 3: PEACEKEEPING IN THE DIGITAL AGE:
FROM ONLINE TRAINING TO CYBER-ATTACKS**

(contd.)

Zoom-out: Harnessing emerging technologies

Abundance of information is a mouse-click away; algorithms quickly make sense of all these 'big data'; numerous platforms for communication and collaboration have removed 'spacetime' limitations – even for negotiations; virtual and augmented reality can enhance a practicing environment... Risks of leakage of sensitive information – all being 0s and 1s now – have increased manifold, however; cyber-intrusions and subversions (mainly under the threshold of armed attack) across the globe are a game-changer for maintaining peace; cryptocurrencies, 3D printing and emerging technologies can empower everyone equally: peacekeepers, but also governments, non-state actors and terrorist groups. Looking at technology through the lenses of peacekeeping (or vice-versa) is becoming a high-priority task.

Chairperson:

Vladimir Radunović, Director, E-diplomacy and Cybersecurity Programmes, DiploFoundation

Speakers:

Renata Avila, Senior Digital Rights Advisor, Director of the International Smart Citizen Foundation, Chile (via video link)

Nathan Forsdyke, International Security Consultant

Milan Trojanović, Director of Mission Support, UN Multidimensional Integrated Stabilization Mission in the Central African Republic (MINUSCA)

19:30

DINNER



18th APRIL, THURSDAY

09:00 -- 11:00 PANEL 4: MISSION LEADERSHIP TRAINING

The purpose of this session is to contribute to **the strengthening of leadership, accountability and performance** in peace operations and crisis management – priority areas as identified by several key reports: the High-level Independent Panel on Peace Operations Report (2015); the Review of the Peacebuilding Architecture (2015); the Office of Internal Oversight Services (OIOS) Evaluation of Senior Leadership Training of the DPKO and DFS (2015); the Global Study on the Implementation of Security Council Resolution 1325 (2015); Cruz Report on Security of UN Peacekeepers (2017); the EU Training Policy for CSDP (2017); the International Peace Institute Report on Senior Leadership Training in UN Peace Operations (2019); and not least through the Action for Peacekeeping initiative launched by the United Nations Secretary-General in 2018.

The topic was thoroughly discussed during the EAPTC 2018 in Geneva, which convened under the general theme, “**Leading Innovation in Peace Operations: Strengthening Tomorrows’ Performance**”.¹ The main conclusion of the seminar was that leadership and innovation are central factors contributing to the success of a mission. The seminar focused on how to strengthen integration, increase capacity to operate in complex environments, better manage performance, and improve the use of new technology.

Building on last year’s work, the 2019 EAPTC session on Mission Leadership Training will focus on **key practical requirements** for the enhancement of mission leadership performance. Priority will be given to the training of mission leadership at the operational levels, including all the components of the mission (civilian, military, and police), building and practicing effective teams to ensure effective performance, and with an emphasis on effective implementation of gender mainstreaming.

The session will pay particular attention to how training development can follow the ever-changing demands. The primary objective of the

¹ The 6th Annual Meeting of the EAPTC was co-hosted by the Geneva Centre for Security Policy, the Centre for the Democratic Control of the Armed Forces, the Geneva International Centre for Humanitarian Demining, and the Small Arms Survey of the Graduate Institute, 22-24 May 2018 at the Maison de la Paix in Geneva. The objective of EAPTC 2018 seminar was to identify approaches, new methodologies and concepts, encouraging conversation and the sharing of information on how to better tackle the increasing complexity, risks and challenges facing peace operations. See the EAPTC 2018 Seminar Report at: https://docs.wixstatic.com/uqgd/37e591_3c5328275f9b4e87a43d4c1d5ef2b89c.pdf

session will be to strengthen both the impact and the alignment of training of regional and national training centres in order to effectively meet the new realities in the field and consequent more complex operational needs, all of which poses considerable challenges for all levels of leaders deployed in missions across continents and organizations.

- Moderator: **Annika Hilding-Norberg**, Head, Peace Operations and Peacebuilding, Geneva Centre for Security Policy (GCSP)
- Keynote speaker: **Mark Pedersen**, Chief, Integrated Training Services, UN Department of Peace Operations
- Panellists: **Charlotta Ahlmark**, Training Manager, European Security and Defence College European External Action Service
- Sandi Arnold**, Chief of Mission Support, UN Interim Administration Mission in Kosovo (UNMIK)
- Christoph Buik**, Chief, Standing Police Capacity, Department of Peace Operations, United Nations
- Ashraf Swelam**, Director of Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCPA) **TBC**

11:00 – 11:30 **CONCLUDING REMARKS & LOOKING AHEAD**

- Chairperson: **Miloš Strugar**, Executive Director of Conflux Center
- Speakers: **Colonel Jaime Aleman Cisneros**, Secretary-General, Asociación Latinoamericana de Centros de Entrenamiento para Operaciones de Paz (ALCOPAZ),
Host of the 25th Annual Conference of the International Association of Peacekeeping Training Centres (IAPTC) in Lima, 7-10 October 2019 **TBC**

11:30 **DEPARTURE**



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